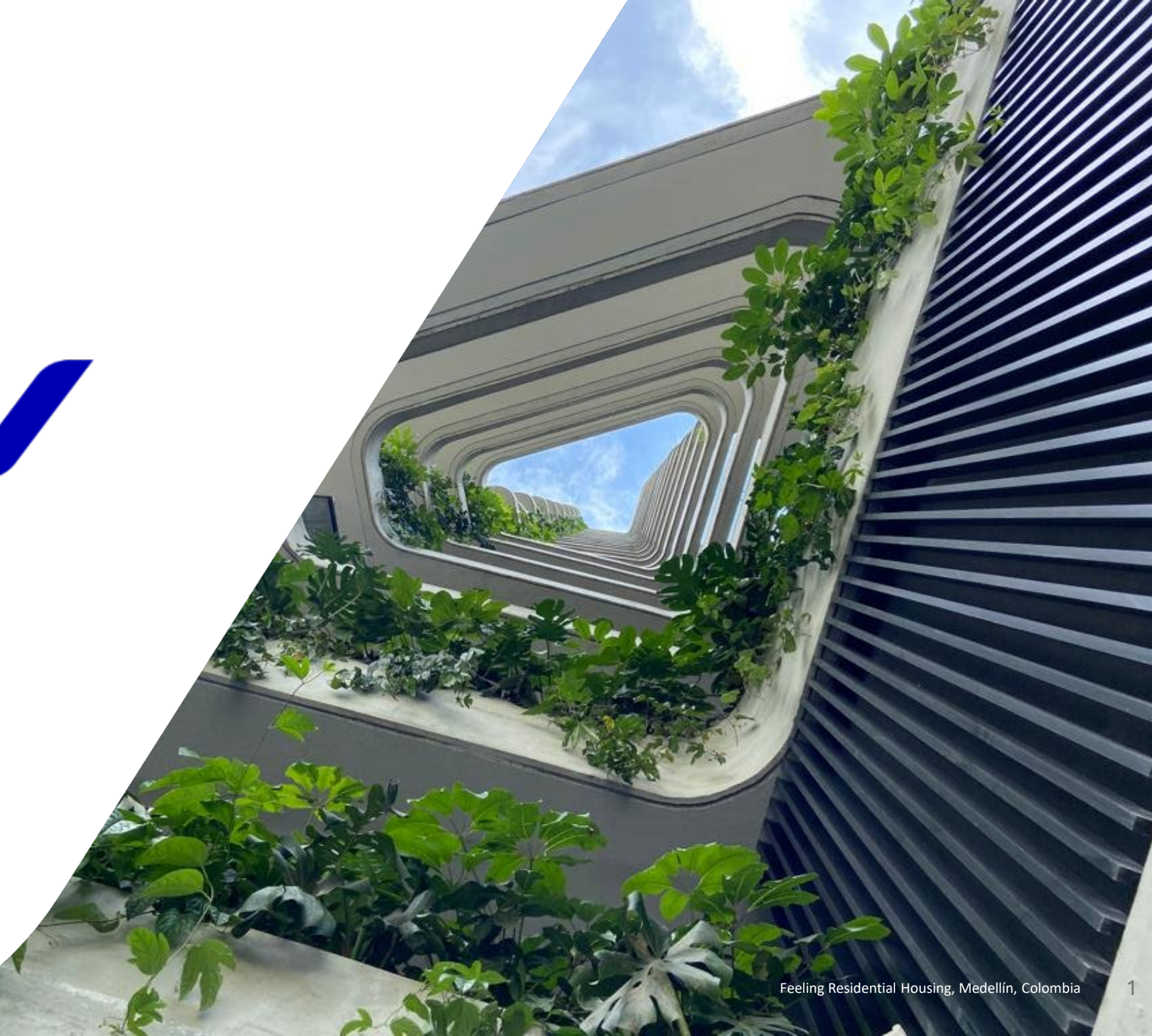


Cemex – WTO

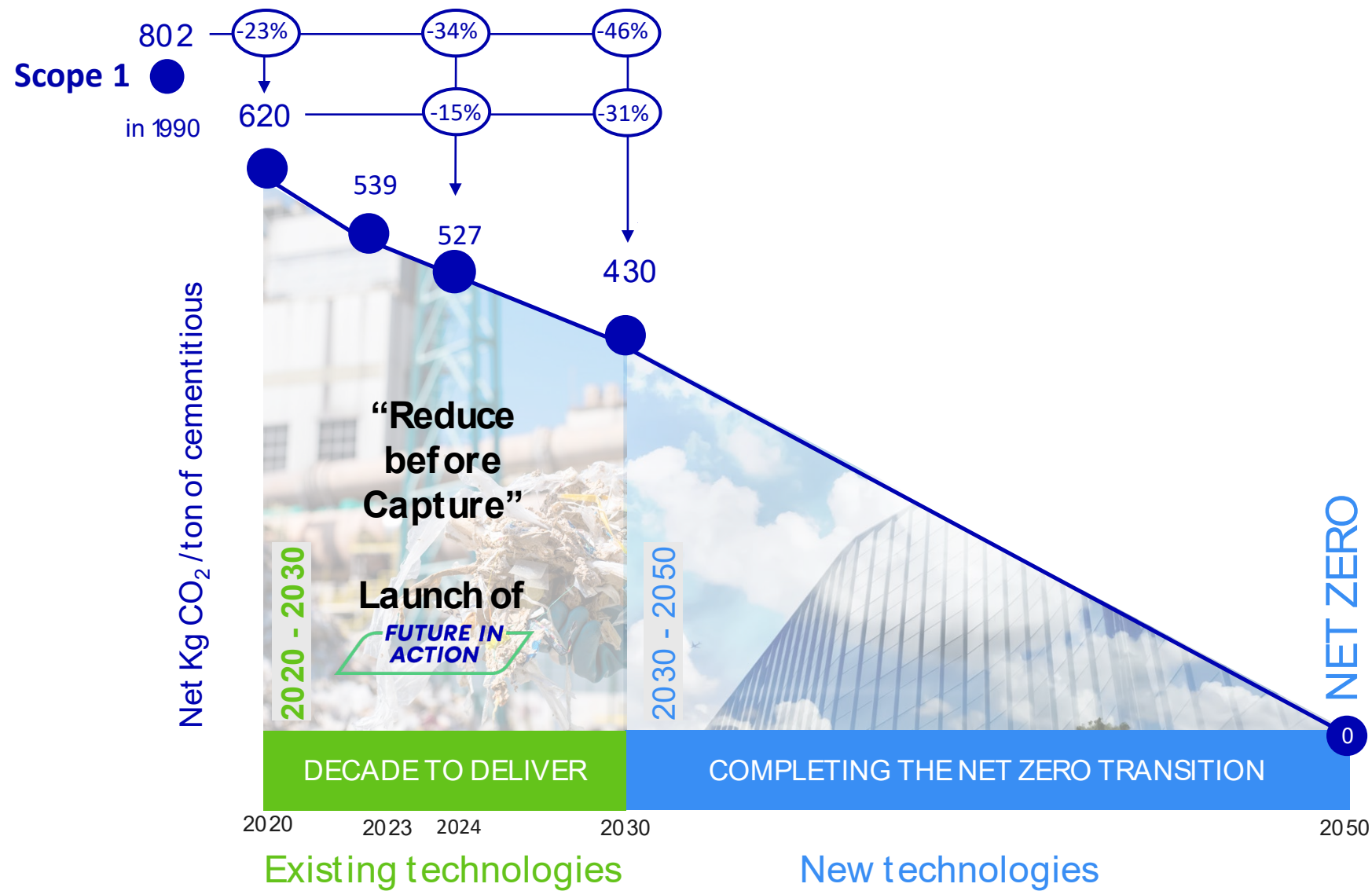
Cement Decarbonization



March 11, 2025



Pathway to net zero: Reduce before Capture



2030 Goals



SCIENCE
BASED
TARGETS

1.5°C
scenario

Scope 1

<430 kgs
of CO₂ in cement

Scope 2

65%
clean electricity

Scope 3

Transport -30%
Purchases -25%
Fuels -40%

Scope 3 refers vs the 2020 baseline

1) Preliminary figure; final figure to be published in our 2024 Integrated Report

Reduce before Capture - material progress in key levers of Scope 1 emissions



Alternative Fuels

Every +1 pp in AF, contributes \$3.2 M to EBITDA

2024

variation vs 2020

36.6%
+9.9 pp

Clinker Factor

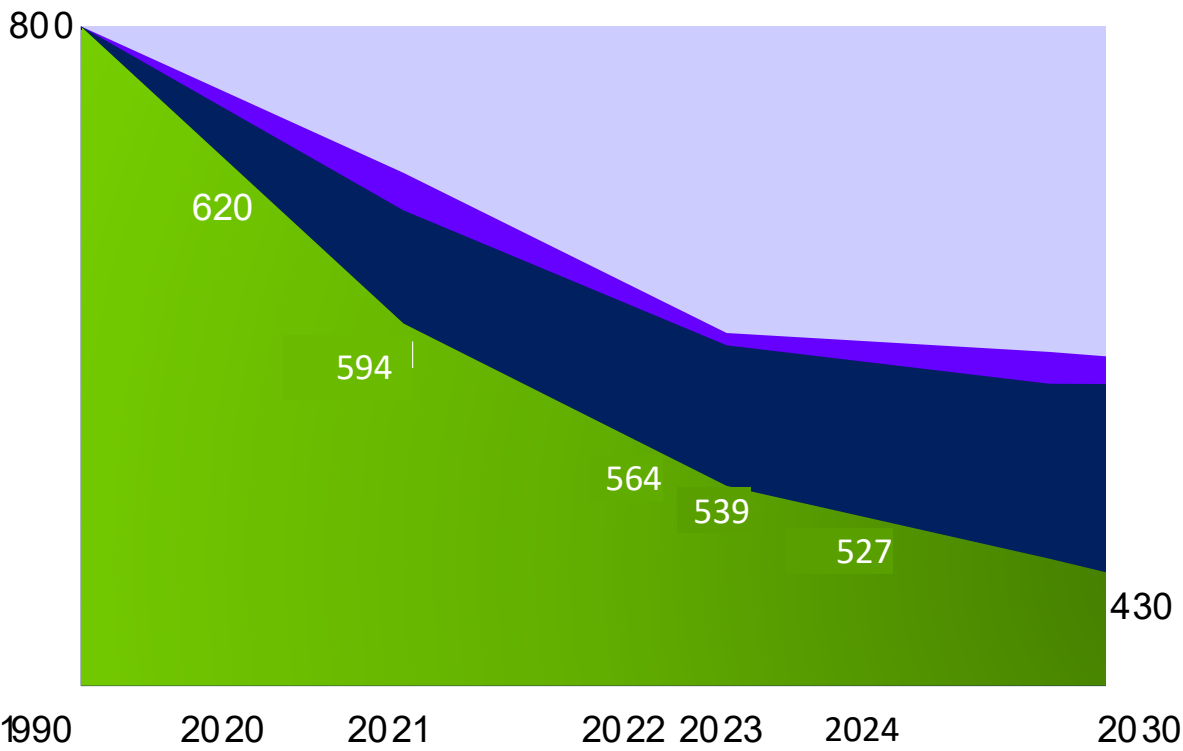
Every -1 pp in CF, contributes \$14.8 M to EBITDA

72.8%
-4.4 pp

Alternative Raw Materials

14.0%
+3.8 pp

Net Kg of CO₂ per ton of cementitious



FUTURE IN ACTION

Alternative fuels
Clinker factor

Thermal efficiency
Remaining emissions

Note: EBITDA contribution based on 2024 prices and costs

Rapidly gaining customer acceptance, reaching 2025 target in advance

Launched in 2020, now a >\$7.2 B global brand

Evolved to an extended **product portfolio**

WATER CONSERVATION* **RECYCLED MATERIALS*** **DESIGN OPTIMIZATION*** **ENERGY EFFICIENCY***

First in industry to offer environmental impact disclosure globally – **100% in cement**

Your partner in **sustainable construction**

