Leveling the playing field: Using evidence to determine 'fair' drug prices

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What are drugs worth?

- How should drugs be valued?
- What should we be prepared to pay?
- Evidence-based pricing

The market for pharmaceuticals is flawed

- The industry has chosen to ignore large markets Lack of true competition
- **Informational asymmetry**
- Imbalance of market power those who most need are least able to afford drugs
- Divergence of interests of customers and investors
- At prices offered new drugs often offer small marginal gains for large marginal costs (seldom seen in other technology and knowledge-based industries)

Pharmacoeconomics

- Usually relates the net benefits to the net costs, and the price is a given
- cost-effectiveness ratios can be used to generate 'indicative' prices that represent 'value for money' in different communities/contexts
- the application of economic utility theory and consideration of social opportunity cost is consistent with marked variation in prices in different communities/contexts

Pharmacoeconomics

- The argument that a drug 'does not represent value for money' is different from saying it is 'not affordable'
 - The first is a confident statement from a potential customer
 - The second an expression of helplessness

Pharmacoeconomics – an example

Drug X saves 1 life for every 10 treated

Each survivor lives 10 years

Drug X costs \$2000 (in Australia)

It costs 10*\$2000 to gain 10 life years, so the cost/LYG is \$2000

Does Drug X offer 'value for money' in Australia?

The same drug in another country

Drug X saves 1 life for every 10 treated

Each survivor lives 10 years

- For every 10 persons treated we gain 10 life years (LYG)
- Assume an 'acceptable' cost-effectiveness ratio in country 2 is \$200/LYG
- Then the indicative 'value for money' price in that country is \$200

What does 'value for money' mean in country 2?

- The 'acceptable' ratio in country 2 is \$200/LYG v \$2000/LYG in Australia
- The opportunity cost of \$2000 is too high in country 2
- **Committing \$200/LYG in country 2 is a good investment compared with other life-saving interventions**

A case study using ACE-inhibitors

Basic assumptions underlying the analysis:

Set 'value' of LYG as equivalent to a proportion of per capita GNP (A proxy measure of value) *not* a judgment of intrinsic worth

Estimates of benefit of ACE-Is

Derived from systematic (Cochrane) reviews

In treatment of hypertension

- *no evidence of benefit* over diuretics / &/blockers

In congestive heart failure

- clear benefit over placebo
- In patients with left ventricular dysfunction after heart attack
 - clear benefit over placebo

Magnitude of the benefit

Mortality

Indication	ACE-Inhibitor	Comparator	Risk difference
hypertension			0%
CHF	35.18%	39.72%	4.54%
post-MI	20.45%	24.64%	4.19%

Lives and life years gained per 1,000 patients

Indication	Lives saved	Years of follow-up	Life years gained
hypertension	0	3.5	0
CHF	45.4	3.5	80
post-MI	41.9	3.5	74

Other assumptions in the model

Use of ACE-s is 90% for hypertension, 8% for CHF, 2% for post-MI (base case)

Treatment of hypertension requires one DDD, of CHF 2DDDs, post-MI 3DDDs

Method

From

estimates of LYGs derived from the meta-analyses, combined with . . .

value of LYG, set to a proportion of per capita GNP

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calculate an implied incremental cost-effectiveness ratio, and from this . . .

an indicative price (the price which would have resulted in this ICER)

Results

Base case: 90% hypertension, 8% CCF, 2% post-MI

Country	GNP per capita	Weight LYG	Incr.cost/1000pt/3.5 yrs	Target Mthly Price
Armenia	\$500	7.83	3,670	\$0.20
Australia	\$20,511	7.83	150,547	\$8.07
Banglad	\$359	7.83	2,633	\$0.14
Belgium	\$24,088	7.83	176,808	\$9.47
Brazil	\$4,541	7.83	33,329	\$1.79
Canada	\$20,000	7.83	146,800	\$7.87
China	\$826	7.83	6,063	\$0.32
India	\$461	7.83	3,383	\$0.18
RSA	\$3,112	7.83	22,839	\$1.22
USA	\$31,880	7.83	233,998	\$12.54

Results (2) 80% HT, 15% CHF, 5% post MI

Country	Target Mthly Price (1)	Target Mthly Price (2)
Armenia	\$0.20	\$0.27
Australia	\$8.07	\$11.00
Bangladesh	\$0.14	\$0.19
Belgium	\$9.47	\$12.92
Brazil	\$1.79	\$2.44
Canada	\$7.87	\$10.73
China	\$0.32	\$0.44
India	\$0.18	\$0.25
RSA	\$1.22	\$1.67
USA	\$12.54	\$17.10

Limitations of the methodology

- Per capita GNP as proxy measure of affordability is arbitrary (and probably not linear)
- Method dependent on the quality/applicability of evidence
- Any effect modifiers should be included
- The present example takes no account of cost offsets
- Must be supported by underlying data collection systems to inform the context

Advantages of the methodology

Places PE in context

Establishes nexus between price, value and evidence of benefit

Price *not* derived from cost of R&D or production

Can be used in price/volume agreements

EBM foundation is empowering

Sources of evidence

Blood Pressure Lowering Triallists' Collaboration. Effect of ACE inhibitors, calcium antagonists, and other blood-pressure-lowering drugs: results of prospectively designed overviews of randomised trials. Lancet (2000);356:1955-1964

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